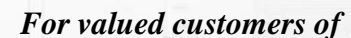


Status as of March 28, 2025

Congratulations - Your new Pierce apparatus is now in production! This week your cab began fabrication. In the next report your cab may continue the fabrication process.

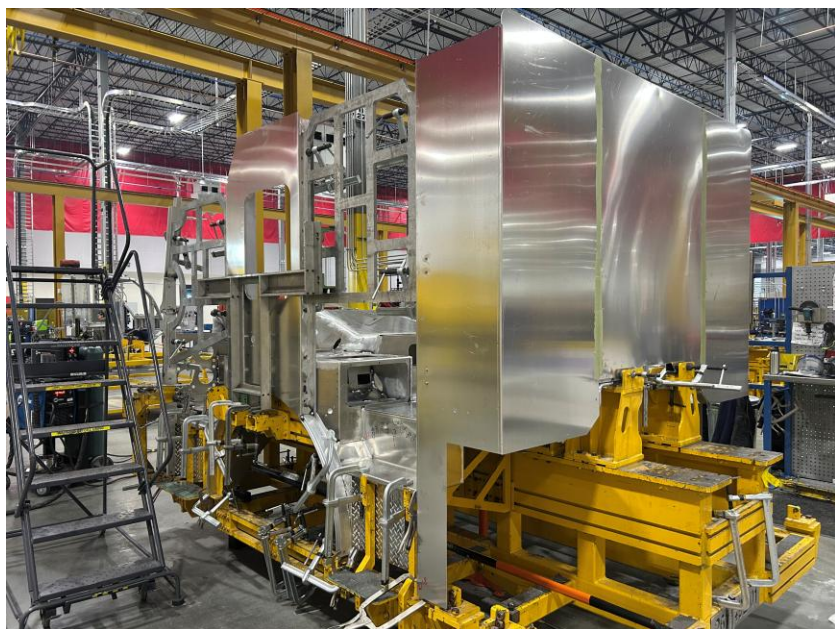




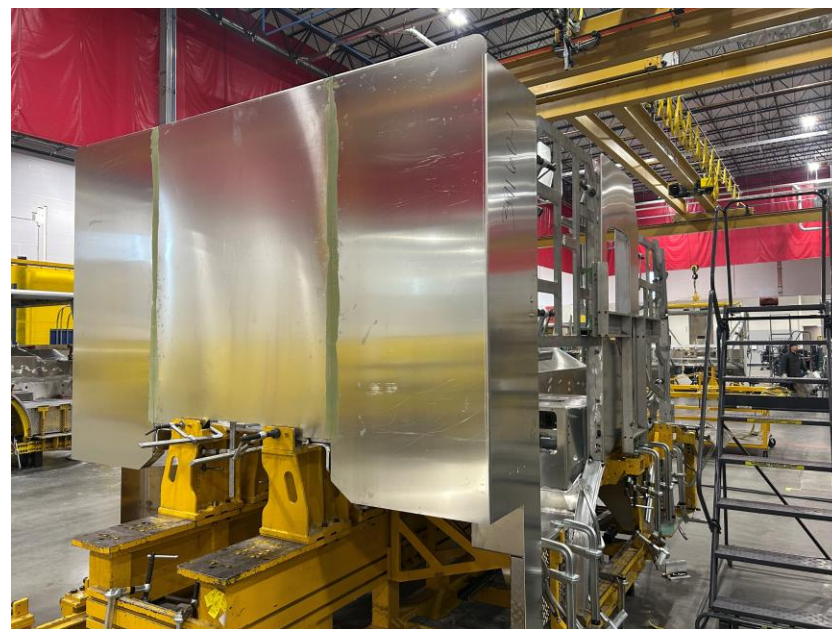
DSC09000



DSC09001



DSC09002



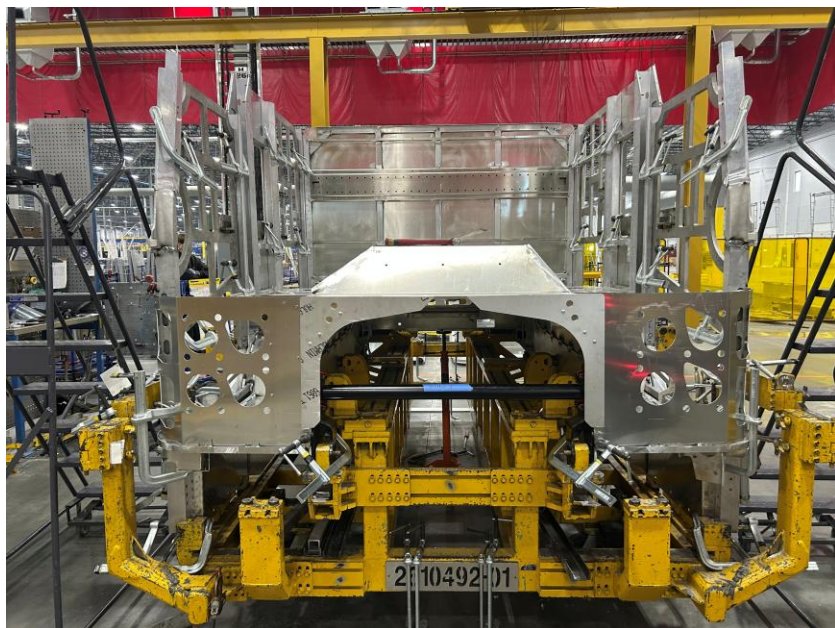
DSC09003



DSC09004



DSC9005



DSC09006